

# MASTER OF MEDICAL MANAGEMENT

## Carnegie Mellon University

### Master of Medical Management Degree and J3P Healthcare Solutions

Opportunities abound for those who understand change and have the skills to lead others. The Master of Medical Management (MMM) program at Carnegie Mellon University teaches these skills to physicians while focusing on three distinctive but related competencies: leadership, strategy, and the management of information. Physicians participating in programming through J3P Healthcare Solutions can apply their coursework toward the prerequisites for the Master of Medical Management degree.

### Preparing Physicians for Health Care Leadership

The MMM program is exclusively for physicians, and nearly all specialties have been represented since the program began in 1998. Although previous management experience is not required, most MMM students have some experience in large health care organizations, insurance companies, rural clinics, and private practices.

### MMM Curriculum\*

#### Session One

##### On Campus (4.5 days) September 2021

Health Finance (1.0 day)  
Project Management (1.5 days)  
Health Economics (1.0 day)  
Essence of Strategy (1.0 day)

##### Distance Learning Modules (12 weeks)

Executive Leadership (4 weeks)  
Advanced Project Management (4 weeks)  
Organizational Ethics (4 weeks)

#### Session Three

##### On Campus (4.5 days) September 2022

Entrepreneurial Plan Presentation (.5 day)  
Process and Variation Control (1.0 day)  
Influence (1.0 day)  
Digital Transformation (2.0 days)

##### Distance Learning Modules (12 weeks)

Enterprise Data Analytics (4 weeks)  
Health Policy (4 weeks)  
Health Law (4 weeks)

#### Session Two

##### On Campus (4.5 days) February 2022

Negotiations and Conflict Resolution (1.5 days)  
Entrepreneurial Approach to Healthcare (1.0 day)  
Organizational Management: Culture (1.0 days)  
Evidence Based Management (1.0 day)

##### Distance Learning Modules (12 weeks)

Health Care Quality (4 weeks)  
Entrepreneurial Plan Development (4 weeks)  
Operations Management (4 weeks)

#### Session Four

##### On Campus (4.5 days) February 2023

Mergers, Alliances and Divestitures (1.5 days)  
Self-Aware Leadership (1.5 days)  
Professional Development/Career Planning (1.5 days)

#### Final Distance Module

##### Distance Learning Modules (4 weeks)

Leadership Identity (4 weeks)

\*reflects planned curriculum; subject to change

## Admission Requirements

Classes begin each September. Candidates are encouraged to submit their application and all required supporting materials as soon as possible (applications are reviewed on a rolling basis), and no later than April 1 of the expected year of enrollment. We will continue to accept applications if space remains in the class after April 1. Admission is based on a complete application file including the online application form and:

- Essay and Resume: professional competence, leadership potential and demonstrated ability to benefit from the MMM program. Successful candidates will have a minimum of 5 years post residency experience
- Official transcripts: from MD or DO degree from an accredited School of Medicine or School of Osteopathy (in addition to a bachelor's degree)
- Two recommendation forms: from faculty, supervisors or other professionals
- A minimum of 10 hours of approved organizational behavior/communications coursework through J3P Healthcare Solutions
- Completion of an approved prerequisite health care finance course

Please contact Program Director Rebekah Apple with questions.  
 412-268-8634, rebekaha@andrew.cmu.edu

## MMM or MBA?

Physicians preparing for health care leadership can build professional expertise with an advanced degree. The Master of Medical Management takes the best aspects of general MBA educational programming and adds content unique to the issues and concerns of medical management. Designed by physicians, senior health care executives and nationally-recognized faculty, the MMM focuses on the specific skills that CEOs, governing boards, and top managers look for in physician executives responsible for meeting health care organizations' unique demands. If you truly plan to specialize in health care leadership, don't you want the best preparation for your future?

## Estimated Cost of Attendance - Cohort beginning September 2021

Cohort 29	Fall 2021	Spring 2022	Summer 2022	Fall 2022	Spring 2023	Total
<b>Charged to CMU Student Account</b>						
Tuition *	\$12,880	\$12,880	\$1,880	\$11,280	\$7,520	\$46,440
Fees	339	235	0	240	240	1,054
Total	\$13,219	\$13,115	\$1,880	\$11,280	\$7,760	<b>\$47,494</b>
<b>Estimated Travel Expenses</b>						
Room & Board	1,220	1,220	0	1,220	1,220	4,880
Transportation	800	800	0	800	800	3,200
Total	\$2,020	\$2,020	0	\$2,020	\$2,020	\$8,080
<b>TOTAL ESTIMATED COST</b>	<b>\$15,239</b>	<b>\$15,135</b>	<b>\$1,880</b>	<b>\$13,300</b>	<b>\$9,780</b>	<b>\$55,344</b>

\*Tuition is charged on a per class basis and is reflective of expected tuition and fee increase.

\*\*One-time Credential Verification Fee.

## Key Dates for Cohort 29

### Cohort 29

#### On Campus in Pittsburgh -Session I

Distance Learning - 3 online courses

#### On Campus in Pittsburgh - Session II

Distance Learning - 3 online courses

#### On Campus in Pittsburgh -Session III

Distance Learning - 3 online courses

#### On Campus in Pittsburgh - Session IV

Distance Learning

#### \*\*September 29 - October 3, 2021\*\*

October 9, 2021 - February 5, 2022

#### February 9 - 13, 2022

February 26 -June 4, 2022

#### September 14 - 18, 2022

September 24, 2022 - February 4, 2023

#### February 8 - 12, 2023

February/March 2023

\*\* Health Finance course material mailed July 1st with the expectation that physicians will begin coursework in July.